



# For the Common Good: The Ethics of Leadership in the 21st Century

*John C. Knapp Ph.D.*

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Against the all-too-familiar backdrop of corporate malfeasance, scandal in our religious institutions, political chicanery to serve ulterior motives, and constant reminders of the corruptive influence of power, *For the Common Good* showcases the insights, reflections, and recommendations of some of today's most forward-thinking and inspiring leaders, applying their expertise in fields such as ecology, education, and conflict resolution. Today's challenges test leaders to their very core, and require a fundamentally new kind of leadership committed to the greater good of society. From Nobel Prize winner, John Hume, to Leader-to-Leader Institute Chair, Frances Hesselbein, Harvard University's Howard Gardner to President Jimmy Carter, the contributors argue that because individuals, institutions, and societies are now so profoundly connected and inter-related, every decision of consequence has a ripple effect. Leaders of all stripes, including corporate executives, politicians, social activists, scientists, and educators, must display courage, integrity, humility, and the wherewithal to consider the long-term impact of their decisions and actions; most importantly, they must engage in dialogue and recognize that creative solutions to complex problems require collaboration. The result is a provocative and multi-dimensional exploration of leadership in troubled and troubling times?but with a hopeful note that individuals and organizations will rise to the challenges.

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